KAWARTHA HALIBURTON CHILDREN'S AID SOCIETY FINANCIAL STATEMENTS MARCH 31, 2016



FINANCIAL STATEMENTS

MARCH 31, 2016

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Kawartha Haliburton Children's Aid Society

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Report on the Financial Statements

We have audited the accompanying financial statements of Kawartha Haliburton Children's Aid Society, which comprise the statement of financial position as at March 31, 2016, the statements of operations and changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Public Sector Accounting Standards for Government Not-For-Profit Organizations, and for such internal controls as management determines are necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, these financial statements present fairly, in all material respects, the financial position of Kawartha Haliburton Children's Aid Society as at March 31, 2016 and the results of its operations and cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards for Government Not-For-Profit Organizations.

Other Matters

The financial statements of Kawartha Haliburton Children's Aid Society for the year ended March 31, 2015 were audited by another auditor who expressed an unmodified opinion on those statements on June 10, 2015.

Collins Barrow Kawarthas LLP

Chartered Professional Accountants Licensed Public Accountants

Peterborough, Ontario June 10, 2016



STATEMENT OF FINANCIAL POSITION As at March 31, 2016

V	General Fund 2016 \$	Capital Fund 2016 \$	Ontario Child Benefit 2016 \$	Total 2016 \$	Total 2015 \$
ASSETS					
Current assets Cash (note 4) Accounts receivable Due from the Province	1,568,484 753,118	* ar	•	1,568,484 753,118	2,328,268 432,532
(note 11) Prepaid expenditures Due from/(to) other funds	780,078 343,290 (224,224)		224,224	780,078 343,290	645,745 279,354
	3,220,746	-	224,224	3,444,970	3,685,899
Capital assets (note 5)		3,293,810	·	3,293,810	3,537,604
11.110	3,220,746	3,293,810	224,224	6,738,780	7,223,503
LIABILITIES AND FUND BALANCES					
Current liabilities Accounts payable and accruals Other liability	1,951,852 191,320	*	•	1,951,852 191,320	1,552,894 34,500
Approximately and the second s	2,143,172	e e e e e e e e e e e e e e e e e e e	-	2,143,172	1,587,394
Employee future benefits (note 7)	416,900		•	416,900	362,100
	2,560,072	-	-	2,560,072	1,949,494
Contingent liabilities (note 8)					
Commitments (note 9)					
Fund balances Invested in capital assets Externally restricted (note 6) Internally restricted (note 10) Unrestricted	161,249 499,425	3,293,810	224,224 - -	3,293,810 224,224 161,249 499,425	3,537,604 210,219 161,249 1,364,937
	660,674	3,293,810	224,224	4,178,708	5,274,009
	3,220,746	3,293,810	224,224	6,738,780	7,223,503

The accompanying notes are an integral part of these financial statements



STATEMENT OF OPERATIONS AND CHANGES IN FUND BALANCES For the Year Ended March 31, 2016

	General Fund	Capital Fund	Ontario Child Benefit	Total	Total
	2016 \$	2016 \$	2016 \$	2016 \$	2015 \$
Revenue	22 422 712			23,422,713	22 242 224
Province of Ontario (note 11)	23,422,713		-	23,422,713	23,242,334
Expenses					
Administration	72,776		_	72,776	80,097
Amortization	,	275,225	_	275,225	354,910
Boarding rate payments	5,508,927	,	-	5,508,927	4,686,706
Building occupancy	443,790	_	_	443,790	288,620
Client's personal needs	114,364	-	163,746	278,110	357,251
Employee benefits	3,175,768	_	-	3,175,768	3,025,024
Fees and dues	97,382	_	_	97,382	93,429
Financial assistance	68,133	-	-	68,133	66,861
Interest and bank charges	10,511	_	_	10,511	10,098
Loss/(gain) on disposal of	,			, , , , , ,	.0,000
capital assets	_	(15,316)		(15,316)	(44,353)
Liability insurance	161,275	-	-	161,275	159,398
Medical and related	441,710	-		441,710	454,091
Miscellaneous	38,045			38,045	51,073
Purchased services	,-			,-	,
- client related	252,329	-	_	252,329	182,396
- non-client related	440,475	_	_	440,475	258,398
- program expense	13,158	-	78	13,158	14,607
Recruitment and training	31,396	-	-	31,396	83,184
Salaries and wages	12,712,100	-	7. E	12,712,100	12,060,581
Subsidies and allowances	1,934,007	-	X=	1,934,007	1,951,547
Technology	548,724	-	<u> </u>	548,724	485,192
Travel	890,459	-	<u>-</u>	890,459	813,287
Gross Expenses	26,955,329	259,909	163,746	27,378,984	25,432,397
Expense recoveries and other					
income (note 12)	(2,683,219)	-	(177,751)	(2,860,970)	(2,179,440)
Net Expenses	24,272,110	259,909	(14,005)	24,518,014	23,252,957
Excess (Deficiency) of Revenue					
over Expenses for the Year					
	(849,397)	(259,909)	14,005	(1,095,301)	(10,623)
Interfund Transfers					
Purchase of capital assets	(170,872)	170,872	: -	-	-
Proceeds of disposition	154,757	(154,757)	:==	-	-
Net Change in Fund Balances	(865,512)	(243,794)	14,005	(1,095,301)	(10,623)
Fund Balances - beginning of					
year	1,526,186	3,537,604	210,219	5,274,009	5,284,632
Fund Balances - end of year	660,674	3,293,810	224,224	4,178,708	5,274,009
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STATEMENT OF CASH FLOWS For the Year Ended March 31, 2016

	General Fund 2016 \$	Capital Fund 2016 \$	Ontario Child Benefit 2016 \$	Total 2016 \$	Total 2015 \$
CASH PROVIDED FROM (USED FOR):		· · · · · · · · · · · · · · · · · · ·	<u> </u>		
Operating activities					
Excess (deficiency) of revenue over expenses for the year	(0.40, 207)	(250,000)	14.005	(1.005.201)	(40,600)
Non-cash charges to operations	(849,397)	(259,909)	14,005	(1,095,301)	(10,623)
Amortization	_	275,225	_	275,225	354,910
Gain on disposal of capital		,		•	•
assets		(15,316)		(15,316)	(44,353)
	(849,397)	_	14,005	(835,392)	299,934
Changes in non-cash working capital					
items					
Increase in accounts	(220 500)			(200 500)	(57.044)
receivable Increase in due from Province	(320,586) (134,333)		I = 3	(320,586) (134,333)	(57,341) (271,609)
(Increase)/decrease in	(104,000)	-	-	(134,333)	(271,009)
prepaid expenditures	(63,936)	-	_	(63,936)	204,702
Increase/(decrease) in				, ,	,
accounts payable and					
accruals	398,958	-	-	398,958	(586,225)
Increase in other liabilities Increase in employee future	156,820	-	-	156,820	3,600
benefits	54,800			54,800	54,500
Due from (to) other funds	14,005	=	(14,005)	34,000	3 1 ,300
Interfund transfers	(16,115)	16,115	(1.1,000)	=	_
Net decrease in cash from	(750 704)	40.445		(740,000)	(050,400)
operating activities	(759,784)	16,115	-	(743,669)	(352,439)
Investing activities					
Purchase of capital assets	-	(170,872)	-	(170,872)	(149,965)
Sale of capital assets	_	154,757	_	154,757	100,700
Net decrees in each form investion					
Net decrease in cash from investing activities		(16,115)		(16,115)	(49,265)
activities		(10,113)		(10,113)	(49,203)
Decrease in cash	(759,784)		-	(759,784)	(401,704)
Cash - beginning of year	2,328,268		_	2,328,268	2,729,972
Cash - end of year	1,568,484			1,568,484	2,328,268



NOTES TO THE FINANCIAL STATEMENTS For the Year Ended March 31, 2016

1. NATURE OF ORGANIZATION

The Kawartha Haliburton Children's Aid Society (the "Society") is responsible for the care and protection of children in the Cities of Peterborough and Kawartha Lakes and the Counties of Haliburton and Peterborough as mandated by the provisions of The Child and Family Services Act, R.S.O. 1990, Ch.C.11.

2. MANAGEMENT RESPONSIBILITY

These financial statements of the Society are the responsibility of Society management prepared in accordance with accounting policies and standards established by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Ontario (registered name of The Institute of Chartered Accountants of Ontario).

3. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Presentation

The financial statements of the Society have been prepared in accordance with Canadian Public Sector Accounting Standards for Government Not-For-Profit Organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board ("PSAB for Government NPOs").

(b) Revenue Recognition

The Society follows the restricted fund method of accounting for contributions whereby funds that have been externally restricted are segregated into separate funds in the financial statements.

Operating revenue, including grants and subsidies, are recorded as revenue in the period to which they relate. Revenue earned but not received at the end of an accounting period is accrued. Where a portion of revenue relates to a future period, it is deferred and recognized in that future period.

Contributions are recognized as revenue in the appropriate fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

(c) Fund Accounting

The General fund includes general unrestricted revenues used to fund the normal operations and provide care and protection services.

The Capital fund reflects the tangible capital assets under use by the Society, and their corresponding financing arrangements.

The Ontario Child Benefit fund includes funding received to provide for certain eligible expenditures.

(d) Contributed Services

Volunteers contribute significant hours per year to assist the Society in carrying out its service delivery activities. Because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.



NOTES TO THE FINANCIAL STATEMENTS For the Year Ended March 31, 2016

3. SIGNIFICANT ACCOUNTING POLICIES, continued

(e) Capital Assets

Capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Amortization is provided on a straight line method over the estimated useful lives of the assets as follows:

Buildings and parking lot 15 - 40 years
Office furnishings 10 years
Leasehold improvements 5 years
Computers 3 years
Telephone system 10 years

Capital assets less than \$2,000 are expensed in the year of acquisition.

(f) Pension Plan

The Society is part of a multi-employer defined benefit pension plan which is accounted for using defined contribution accounting. The Society is unable to apply defined benefit plan accounting since the information is controlled by an external source (Note 14). The Society records as pension expense the current service cost, amortization of past service costs and interest costs related to the future employer contributions to the Plan for past employee service.

(g) Post-employment Benefits

The Society provides post-retirement medical and dental benefits to its employees who are employed on a full time basis and recognizes these costs in the periods in which the employee provided services to the Society. The Society has adopted the following policies with respect to accounting for these employee benefits:

- i) The costs of post-employment future benefits are actuarially determined using management's best estimate of health care costs, disability recovery rates and discount rates. Adjustments to these costs arising from the changes in estimates and experience gains and losses are amortized to income over the estimated average remaining service life of the employee groups on a straight line basis. Plan amendments, including past service costs are recognized as an expense in the period of the plan amendment.
- ii) The discount used in the determination of the above mentioned liabilities is equal to the Society's internal rate of borrowing.

(h) Management Estimates

The preparation of financial statements in accordance with the Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. The principal estimates used in the preparation of these financial statements are the useful lives of capital assets, due from Province and employee future benefits. Actual results could differ from management's best estimates as additional information becomes available in the future.



NOTES TO THE FINANCIAL STATEMENTS For the Year Ended March 31, 2016

3. SIGNIFICANT ACCOUNTING POLICIES, continued

(i) Financial Instruments

The Society classifies its financial instruments as either fair value or amortized cost. The Society's accounting policy for each category is as follows:

Fair Value

This category includes cash and cash equivalents.

They are initially recognized at cost and subsequently carried at fair value. Changes in fair value on restricted assets are recognized and recorded to their appropriate fund.

Transaction costs related to financial instruments in the fair value category are expensed as incurred.

Amortized Cost

This category includes accounts receivable, due from Province and accounts payable and accrued liabilities. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

4. CASH

The Society's bank accounts are held at a Canadian chartered bank. The bank accounts earn interest at a variable rate dependent on the monthly minimum balances.

The Society also has a line of credit with a Canadian chartered bank for a facility to provide funding up to \$575,000 at an interest rate of prime plus 1%. The balance outstanding related to this credit facility as at March 31, 2016 is \$Nil.

The Society's credit facilities are secured by a first ranking security interest on all property of the Society.

5. CAPITAL ASSETS

		Net Book Value			
	Cost	Amortization	2016	2015	
	\$	\$	\$	\$	
Land	634,257	_	634,257	634,257	
Buildings and parking lot	2,976,224	923,936	2,052,288	2,130,541	
Office furnishings	909,055	632,845	276,210	293,511	
Leasehold improvements	102,207	4,848	97,359	_	
Computers	1,009,865	796,402	213,463	316,002	
Telephone system	219,973	199,740	20,233	163,293	
	5,851,581	2,557,771	3,293,810	3,537,604	



NOTES TO THE FINANCIAL STATEMENTS For the Year Ended March 31, 2016

6. ONTARIO CHILD BENEFIT EQUIVALENCY

Ontario Child Benefit Equivalency (OCBe) funding is received from the Ministry of Children and Youth Services and must be disbursed for the benefit of children in care. As directed by the Ministry, funding is allocated between a savings program to provide funds for youth to support their transition to independence and an activities program available to all children in care to support educational achievement, develop social resiliency and to aid in transitioning youth to adulthood.

Funding is allocated in priority to the savings plan to ensure the Ministry requirements to provide funds for youth transitioning to independence have been met. Any remaining funds are available for disbursements related to the activities program.

The amount recorded as revenue represents funds received during the year and the amount recorded as expense is the amount disbursed for both the activities and savings programs. Disbursements related to the activities program are usually made to suppliers on behalf of the children in care. Disbursements from the savings plan may be made directly to the youth if they have demonstrated financial literacy based on standards provided by the Ministry.

	Savings	Activities	Total	Total
	2016	2016	2016	2015
	\$	\$	\$	\$
Fund balance, beginning of year	194,339	15,880	210,219	309,517
Revenue	64,513	113,238	177,751	170,506
Expenses	(70,925)	(92,821)	(163,746)	(269,804)
Fund balance, end of year	187,927	36,297	224,224	210,219

7. POST-RETIREMENT BENEFITS

The Society records estimated liabilities for accrued employee benefits in the year they are earned. The employee future benefit liability has been determined by a full actuarial review completed as of March 31, 2016, that is updated annually.

The significant actuarial assumptions adopted in estimating the Society's accrued benefit obligation are as follows:

Discount rate 4.1% per annum Average retirement age 61 years

Dental cost escalation 4.00% per annum

Medical cost escalation 8.25% decreasing by 0.25% per annum to an ultimate rate of 5.0% per annum

NOTES TO THE FINANCIAL STATEMENTS For the Year Ended March 31, 2016

7. POST-RETIREMENT BENEFITS, continued

The employee future benefit liability is calculated as follows:

	2010	0015
	2016 \$	2015 \$
Accrued benefit liability - beginning of year	362,100	307,600
Benefit expense	66,200	62,800
Funding contributions	(11,400)	(8,300)
Accrued benefit liability - end of year	416,900	362,100
Benefit expense for the year is calculated as follows:		
	2016	2015
	\$	\$
Current period benefit cost	37,600	36,200
Interest on accrued benefits	21,000	19,000
Amortization of actuarial (gain)/loss	7,600	7,600
	66,200	62,800
Post-employment benefit liability:		
	2016	2015
	\$	\$
Accrued benefit obligation	595,200	479,300
Unamortized experience (losses)/gains	(178,300)	(117,200)
	416,900	362,100
	,	,.00

8. CONTINGENT LIABILITIES

The Society, in the course of its operations is subject to claims, lawsuits and contingencies. The Society records settlements as liabilities in the period they are reasonably determined. Although it is possible that liabilities may arise in other instances for which no accruals have been made, the Society does not believe that such an outcome will significantly impair its operations or have a material adverse effect on its financial position. No accruals have been recorded in these financial statements.

The Society receives funding from the Ministry of Children and Youth Services. The amount of funding provided to the Society is subject to final review and approval by the Ministry. Any future adjustments required as a result of this review will be accounted for at that time.



NOTES TO THE FINANCIAL STATEMENTS For the Year Ended March 31, 2016

9. COMMITMENTS

Under the provisions of the Child and Family Services Act, the Society provides financial subsidies to individuals who adopt or assume legal custody of former Crown Wards who were previously cared for by the Society. The ability of the Society to fulfill these commitments is entirely dependent on the provision of adequate funding from the Ministry of Children and Youth Services. Typically, subsidy agreements are renewed on an annual basis. The payment of certain subsidy amounts are dependent on future events associated with the development of the child to whom the subsidy relates. The estimated obligation of the Society in the 2017 fiscal year is approximately \$744,177 (2016 - \$832,096).

During the year, the Society entered into a lease agreement to rent office space in Haliburton, Ontario. The Society is obligated to pay monthly rent of \$1,808 until October 31, 2020. Upon expiration of the lease term, the Society has an option to renew the lease for an additional sixty months with the rent amount to be negotiated at that time. The financial commitment of the Society under the lease agreement is as follows:

2017	\$21,696
2018	21,696
2019	21,696
2020	21,696
2021	12,656

10. RESERVES

The Society was a recipient of incentive bonuses from the Ministry for successfully meeting goals in infrastructure savings and adoption targets. There are no Ministry restrictions on the use of this money. The Society has segregated the balance of these funds in reserves as follows:

	2016 \$	2015 \$
Adoption completion Infrastructure savings	130,000 31,249	130,000 31,249
	161,249	161,249



NOTES TO THE FINANCIAL STATEMENTS For the Year Ended March 31, 2016

11. ECONOMIC DEPENDENCE

The Society receives a significant amount of revenue from the Province of Ontario and as such, is economically dependent on this source of income.

In April 2013, the Ministry of Children and Youth Services announced a new model by which child welfare societies would be funded. Incorporated with this announcement were legislative changes which would require the Board of each society to submit an annual spending plan to the Ministry which will not exceed the approved funding allocation for the respective society. Concurrently with the funding model announcement, the Ministry created a "Balanced Budget Fund" from which a society may apply for additional funds for situations where planned spending is expected to exceed a society's approved funding allocation. The nature of expenditures which would be eligible for funding from the Balanced Budget Fund is prescribed by the Ministry. The amount a society may receive from the fund is limited to the amount by which its cumulative funding allocations since fiscal 2013 exceeds its Ministry funded expense since fiscal 2013. The Society has recognized a portion of its net contributions to the Balanced Budget Fund as being due from the Province on the Statement of Financial Position as it expects to apply for additional funding in fiscal 2017. This amount is based on management's estimate and is subject to final verification by the Ministry.

12. EXPENSE RECOVERIES AND OTHER INCOME

This amount represents expenses incurred by the Society on behalf of programs which are administered by the Society. These expenditures are recoverable from the various government agencies which fund these programs.

	2016	2015
	\$	\$
	550.400	500 700
Family allowance and parental maintenance	558,186	529,728
Other Society Wards	954,964	1,313,896
Ministry of Children and Youth Services - CPIN related	345,588	-
Ministry of Children and Youth Services - infrastructure	137,979	34,426
Other recoveries and income	686,502	93,990
Ministry of Community and Social Services	-	36,892
Ontario Child Benefit revenue	177,751	170,506
	2,860,970	2,179,438

13. REGISTERED EDUCATION SAVINGS PLAN

Under the direction of the Ministry of Children and Youth Services, the Society is obliged to purchase Registered Education Savings Plans (RESP's) using funds excluded from the operating funds of the Society and provided by the Government of Canada as the Universal Child Care Benefit ("UCCB"). The beneficiaries of the RESP's are Crown Wards and Society Wards meeting eligibility conditions. The Society is obliged to act as "Plan Subscriber" as defined by the Income Tax Act until conditions of permanency have been established. At the end of the fiscal year, the Society has made cumulative contributions of \$378,920 (2015 - \$371,200) to RESP's. The Society will never become beneficiary of these plan proceeds and accordingly, they have been excluded from any financial reporting of the Society.



NOTES TO THE FINANCIAL STATEMENTS For the Year Ended March 31, 2016

14. PENSION PLAN

Certain employees of the Society are eligible members of the Ontario Municipal Employees Retirement System (OMERS), a multi-employer pension plan. OMERS provides pension services to 461,000 active, inactive and retired members from 974 employers. Each year an independent actuary determines the funding status of OMERS Primary Pension Plan (the Plan) by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date.

The Actuarial Opinion contained in the 2015 Annual Report disclosed total actuarial liabilities of \$82.369 million in respect of benefits accrued for service with actuarial assets of \$75.392 million indicating an actuarial deficit of \$6.977 million. Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Society does not recognize any share of the OMERS pension surplus or deficit.

Contributions made by the Society to OMERS for 2016 were \$2,319,992 (2015 - \$2,288,575) of which 50% were paid by the employer.

15. FINANCIAL INSTRUMENT CLASSIFICATION

Under Canadian Public Sector Accounting Standards, financial instruments recorded at fair value are required to be categorized into Levels 1 to 3 based on the degree to which the fair value is observable:

- a. Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities using the last bid price;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- c. Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data.

The Society's financial instruments which would be classified under this requirement consists only of cash and cash equivalents, which would be categorized as Level 1 as these amounts are stated at their fair value.

16. FINANCIAL INSTRUMENTS

(a) Credit risk

Credit risk is the risk of financial loss to the Society if a debtor fails to make payments of interest and principal when due. The Society is exposed to this risk relating to its cash and accounts receivable, The Society holds its cash accounts with a federally regulated chartered bank who is insured by the Canadian Deposit Insurance Corporation. In the event of default, the Society's cash accounts are insured up to \$200,000 (2015 - \$200,000).

Accounts receivable are primarily due from other Children's Aid Societies and the Province of Ontario. Credit risk is mitigated by the financial solvency of the provincial government.



NOTES TO THE FINANCIAL STATEMENTS For the Year Ended March 31, 2016

16. FINANCIAL INSTRUMENTS, continued

The Society measures its exposure to credit risk based on how long the amounts have been outstanding. An impairment allowance is set up based on the Society's historical experience regarding collections. The amounts outstanding at year end were as follows:

				Past Due	
	Total	Current	31-60 days	61-90 days	91-120 days
Government sources including					
Due from Ministry	1,090,883	519,390	310,805	_	260,688
Children's Aid Societies	126,235	77,063	40,197	4,464	4,511
Other	316,078	307,914	2,565	2,565	3,034
	1,533,196	904,367	353,567	7,029	268,233

(b) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: interest rate risk, currency risk and equity risk. The Society is not exposed to significant currency or equity risk as it does not transact materially in foreign currency or hold equity financial instruments.

(c) Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates. The Society is not exposed to significant interest rate risk as it does not pay or receive significant amounts of interest.

(d) Liquidity risk

Liquidity risk is the risk that the Society will not be able to meet all cash outflow obligations as they come due. The Society mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and maintaining an available line of credit if unexpected cash outflows arise. The contractual maturities (representing undiscounted contractual cash-flows of financial liabilities) of these obligations are due within six months.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

